



REPUBLIC OF MALI

One People – One Goal – One Faith

ACTION PLAN FOR THE ACCELERATION OF ECONOMIC GROWTH IN MALI  
OVER THE 2008-2012 PERIOD

April 2008

### A- Macro-economic Framework and Budgetary Policy

Objectives	Strategies	Actions	Expected Results	Time Frame	Structures Responsible	Other Ministries and/or Structures Involved
Maintain the stability of the macro-economic framework	Strengthening of macro-economic management	Establishment of regular monitoring mechanism for reforms	Information on the status of reforms are published on an annual basis	2008	MEIC	All the Ministries
		Publication of economic reports on a quarterly	Quarterly economic reports are regularly published	2008-2012	MEIC	All the Ministries
		Regular monitoring of GPRSP implementation	Annual review of the GPRSP for the year is conducted only at the end of the 2 <sup>nd</sup> quarter of the year n+1	2008-2012	MEIC	All the Ministries, CT, Civil Society, Private Sector, TFPs
		Implementation of the Statistics Master Plan	The DNSI is transformed into a statistics institute	2008/2012	MEIC	MF
			The population census was conducted within the prescribed time frame	December 2008	MEIC	All the Ministries
			The economic and social statistical data are regularly published	2008/2012	MEIC	All the Ministries
	Strengthening of public finance management	Implementation of the PAGMAGFP	The PEFA report notes a substantial improvement in public finance management	2008/2009	MF	All the Ministries
		Implementation of the DAF reform	The functions of DAFs relating to financial management and human resources management are separate	2008	MTFPRE	All the Ministries
		Gradual preparation of MTEF s in all the sectors	The sector MTEFs are available each year before	2008	MF	All the Ministries

			preparation of the Finance Law			
		Improvement of sectoral MTEFs	The sectoral MTEFs are consistent with the overall MTBF and PTI	2008	MF, MEIC	All the Ministries
		Adoption and implementation of the financial sector development strategy	The programmed measures are implemented within the stipulated time frames	2008	MF	MEIC, BCEAO
		Improvement of coherence between the Finance Law and GPRSP priorities	At least 20% of the budget allocations are intended for the development of the rural sector	2008/2012	MF	MEIC
		Introduction of the National Identification Number	The tax base is improved	2008	MEIC	MF, MEFP
		Improvement of the tax base and collection performance	The tax pressure rate reaches 17%	2008	MF	All the Ministries

### B- Governance and Fight against Corruption

Objectives	Strategies	Activities	Expected Results	Time Frame	Structures Responsible	Other Ministries and/or Structures Involved
Improve governance and effectively fight against corruption	Renovation of public action	Adoption and implementation of career plans	Government staff mobility is reduced	2009	MTFPRE	All the Ministries
		Capacity building for Government human resources	Each State employee undergoes at least two training courses every year	2008-2012	MFPRE	All the Ministries
		Improvement of services offered to users in terms of quantity and quality	The administration charter indicating the rights and obligations of the users is posted in each Government building	2008	MTFPRE	All the Ministries
	Implementation of the Institutional Development Programme (PDI)	Acceleration of the transfer of jurisdiction and resources to the local authorities	At least CFAF 2.5 milliards per year of budgetary resources are transferred to local authorities as subsidies and support for supervisory structures	2008-2012	MATCL	MF, MEBALN, MS, MEME, MEA

		Strengthening of budgetary deconcentration	The State resources transferred to the deconcentrated structures are increased steadily	2008-2012	MATCL	All the Ministries
		Implementation of a three-year deconcentration plan for each Ministry	More than 50% of State employees are effectively transferred to the regions, districts and councils	2010	MATCL	All the Ministries
	Strengthening of public finance control structures	Implementation of the recommendations of the reports of the Auditor General and other control structures	Public finance management is improved	2008	MJ	All the Ministries
		Capacity building for the Accounts Section of the Supreme Court	The recruitment of staff and equipment of the institution are carried out	2008/2012	MJ	MF
		Capacity building for the Control General of Public Services, the Inspectorate of Finance and other control structures	The PEFA Report notes a substantial improvement in the quality of control by public services	2008-2012	MF	All the Ministries
		Organization of general conference on the fight against corruption	The acts of the general conference of the fight against corruption are disseminated	2008	MJ	All the Ministries

### C- Structural Reforms

Objectives	Strategies	Activities	Expected Results	Time Frame	Structures Responsible	Other Ministries and/or Structures Involved
Rehabilitate public enterprises	Reform of cotton sector	Creation of four companies under CMDT privatization	The four companies are created	2008	MA	MF, MEIC, MEP
		Preparation and implementation of a new development strategy for the cotton sector	The poverty rate drops in the cotton regions	2009-2012	MA	MEIC, MEP
	Reform of the energy sector	Restructuring of Société Energie du Mali (EDM)	Electricity prices are reduced to more affordable levels for the consumers, particularly domestic and industrial users, without direct public subsidies.	2010-2012	MEME	MF, MEIC

			The access rates to electricity and water increase			
		Promotion of the emergence of operators in the conventional, new and renewable energy sector	The number of private operators increases	2008-2012	MEME	MF, MEIC
	Privatization of public enterprises	Privatization of SOTELMA	The number of subscribers increases Better services to subscribers New products are offered	2008	MCNT	MF, MEIC
		Granting of the 3 <sup>rd</sup> licence for mobile telephony	The communication rates drop significantly The number of subscribers increases New products and services are introduced	2012	MCNTI	MF, MEIC
		Evaluation of the implementation status of the specifications of recently privatized companies	The new specifications for the State corporations to be privatized clarify the role of the regulatory authority	2008	MF	MEIC
		Privatization of BIM	BIM is sold to private operators	2008	MF	MEIC
		Restructuring of BHM	BHM is restructured	2009	MF	MLAFU
Provide adequate financing for the private sector through the banking sector and SFDs	Reform of banking and financial system and the microfinance sector	Revitalization of surveillance of banks and micro-credit institutions	The outstanding credit rate falls by 10% per years	2009/2012	MF	MEIC, BCEAO

#### D- Private Sector Development

Objectives	Strategies	Activities	Expected Results	Time Frame	Structures Responsible	Other Ministries and/or Structures Involved
Promote private investment	Simplification of the business statutory and	Review of the Labor Code to reduce employment rigidities	At least 10 000 new jobs in the formal sector are created each year	2008	MTFPRE	All the Ministries

	legal framework	Improvement of the functioning of commercial courts and arbitration chamber	The judgment time frames of commercial courts do not exceed three (3) months	2008	MJ	All the Ministries	
		Simplification and harmonization of transit documents for international trade	The transit documents for international trade comply with WAEMU guidelines	2008	MET	MF, MEIC	
		Creation of the exports development agency (ADEX)	Non-gold and cotton exports increase by 10% a year	2008	MEIC	All the Ministries	
			Exports of growth-oriented products increase by 50% each year	2009/2012	MEIC	All the Ministries	
		Development of industrial zones including 200 ha at Bamako-Sénou airport	The occupancy rate of the new industrial zones is 80%	2008/2010	MEIC	MET, MLAFU, MF	
		Implementation of an SME charter and an SME promotion strategy	The number of new SMEs increases each year	2008	MEIC	All the Ministries	
		Facilitation of access to credit by introducing the principle of non-land security	Most of the local banks accept non-land security	2009	MF	MEIC, MLAFU	
		Encouragement of local savings mobilization	Producers of growth-oriented products record a savings rate of 30%	2009	MF	All the Ministries	
		Facilitation of the creation of capital investment businesses	5 capital investment companies are created	2009	MF	All the Ministries	
		Reduction of the property transfer charges in line with the value of the transaction	Tax evasion for property transfer charges is reduced by 10% each year	2008	MF	MLAFU	
		Improvement of access by the private sector to financing	Development of new financial products, particularly financial leasing	New financial products are developed	2008/2012	MF	MEIC
			Establishment of an investment fund	The fund is created	2008/2009	MF	MEIC
			Establishment of a guarantee fund for the marketing of growth-oriented products, including animal products	The guarantee fund is created and is operating	2008	MF	All the Ministries

		Establishment of a risk insurance fund intended only for growth-oriented products, including animal products	The guarantee fund is created and is operating	2008	MF	All the Ministries
		Creation a venture company and/or equity capital investment company	The company is created	2008/2009	MF	MEIC
		Modernization of payment instruments	The payment instruments are modernized	2008/2009	MF	MEIC, BCEAO
		Extension of equitable coverage over the national territory by the SFDs	The national coverage by SFDs increases	2008-2012	MEIC	MF
		Development of new products and mechanisms for the SFDs	All the potential customers are adequately served and the offer is diversified	2008/2012	MEIC	MF
		Improvement of the link between the SFDs and the banking and insurance sector	Full integration of SFD into the financial sector	2008/20012	MEIC	MF
Create conditions for the effective integration of the Malian economy into the Multilateral Trade System	Strengthening of common approaches to WTO under WAEMU	Application of WAEMU guidelines concerning regional integration	WAEMU guidelines concerning regional integration are implemented six months following their ratification	2008/2012	MEIC	All the Ministries
		Harmonization of approaches to WTO with WAEMU member States	WAMU member States present a harmonized approach to the cotton problem	2008/2012	MEIC	All the Ministries
	Strengthening of Mali's position in the APE	Conduct of study on the implications of the APE on the national economy and public finance	Mali's production capacities are upgraded and reinforced for better access to the European market	2008/2009	MEIC	MF, MAECI, MMEIA
	Implementation of the recommendations of the Diagnostic Study for the Integration of Trade (EDIC)	<ul style="list-style-type: none"> <li>- Building of institutional capacities;</li> <li>- Increased production and marketing of non-traditional products: sugar, fruits and vegetables, meat, milk, hides and skins, Arabic gum, shea, oil products</li> <li>- Improvement of the</li> </ul>	The recommendations of the Diagnostic Study for the Integration of Trade are implemented	2008-2012	MEIC	All the Ministries

		commercial quality and performance in crop industries				
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### E- Development of Productive Sectors

Objectives	Strategies	Activities	Expected Results	Time Frame	Structures Responsible	Other Ministries and/or Structures Involved
Make it possible for Malian agriculture to produce 10 million tonnes of cereals per year by 2012, so as make Mali an agricultural power	Securing and intensification of agro-silvo-pastoral production systems	Implementation of the action plan of the Agricultural Orientation Law	The measures in the LOA are implemented within the stipulated time	2008/2012	MA	All the Ministries
		Implementation of the land allotment policy to great investors and small farmers	The specifications for the farmers are adopted	09/2008	MA	All the Ministries
		Facilitation of access to land ownership, particularly access by women and youths to land certificates	Women and youths have rural land certificates	2008/2012	MDEAF	All the Ministries
		Facilitation of access by farmers to quality inputs and markets	50% of the farmers use certified inputs	2008/2012	MA	All the Ministries
		Promotion of mechanization of agriculture	The State guarantee fund for agricultural machinery and tools is used by 2,500 farmers per year for the mechanization of agriculture	2008/2012	MA	MEIC, MET
		Implementation of export strategies for growth-oriented products	The export strategies are implemented	2008/2012	MEIC	All the Ministries
		Promotion of processing plants for agro-silvo-pastoral products	The production of sesame-based consumer oil increases by more than 100% per year	2008/2012	MEIC	MA, MEME
		Implementation of the "Coopérative Intégrée du Delta" project initiated by the National Workers Union of Mali (UNTM)	2000 ha are placed at the disposal of voluntary separation retirees and youth graduates in the Niger Authority zone	2008/2009	MA	MTFPRE, MDSSPA, MEIC
		Implementation of the national water control policy	The water loss in the Niger Authority reduces by 10%	2008/2011	MEME	All the Ministries

			each year			
		Implementation of a farmer supervision programme	% of farmers supervised	2008/2012	MA	All the Ministries
		Implementation of the programme to popularize the use of agricultural equipment	900,000 farms are equipped with the minimum range of agricultural equipment	2008/2012	MA	MET
		Development of 60,000 ha under total water control in the Niger Authority	Rice production in the Niger Authority increases by 20% each year	2008/2012	MA	MET
		Development of 30,000 ha of lowlands	Flood recession agriculture production increases by 5% per year	2008/2012	MA	MET
	Increased production and marketing of livestock and fishery products	Improvement of the competitiveness of livestock products	Cattle feed is available on the markets within the country	2008/2012	MEP	MA, MEIC, MF
Meat and milk production increase by at least 50% each year			2008/2012	MEP	MA, MEIC, MF	
Development of pastoral areas		Farmer/grazier disputes reduce significantly	2008/2012	MEP	MA, MATCL	
Promotion of investments in the processing of hides and skins		Leather exports to markets for higher quality increase substantially	2008/2012	MEP	MEIC, MA, MF	
Acceleration of the implementation of fishery programmes		The measures recommended in the fishery promotion programmes are implemented within the stipulated time	2008/2009	MEP	MEIC, MA, MF	
Ensure diversification and increase the contribution of the secondary sector to economic growth	Improvement of electricity supply	Interconnection with neighboring countries	The Mali-Côte d'Ivoire electricity interconnection system is put in service	2010	MEME	MF, MEA
		Promotion of rural electrification	Electricity access rate in rural areas increases to 12 %	2012	MEME	MF
		Construction of SOPAM heavy fuel oil power plant (56 MW)	The power station is put in service in Sirakoro (Bamako)	2008	MEME	MF
		Construction of heavy fuel oil power plant with IDB funding (60 MW)	The power plant is put in service in Balingué (Bamako)	2009	MEME	MF
		Construction of the hydro-electric power plant on the Niger River (6 MW)	The power plant is put in service	2011	MEME	MF, MEA

		Construction of the hydro-electric power plant in Félou on the Senegal River (60 MW)	The power plant is put in service	2012	MEME	MF, MEA
		Construction of the hydro-electric power plant in Kénié on the Niger River(42 MW)	The power plant is put in service	2012	MEME	MF, MEA
		Construction of the hydro-electric dam in Taoussa	The power station is put in service	2012	MEME	MF
	Promotion of mining	Introduction of close and regular monitoring of gold mining	Reports on gold production (quantity and value) are published each month 15 days after the end of the previous month	2008-2012	MEME	MF
		Increased small-scale gold production	Small-scale gold production increases by 5% each year	2008-2012	MMEE	
		Acceleration of oil exploration	The remaining blocks (6) are allocated The Oil Code is reviewed	2008-2012	MEME	MF
Provide economic operators with infrastructures that meet their needs	Improvement of conditions in the transport sector	Construction of 4,600 km of roads	4,600 km of roads are effectively constructed within the stipulated time	2008/2012	MET	MF, MEIC, MATCL
		Pursuance of road maintenance	At least 10,000 km of roads are maintained each year			
		Reinforcement of road safety standards	Deaths as a result of road accidents reduce by 10% each year	2008/2012	MET	MS
		Conduct of a study on the profitability of the transport sector and implementation of the recommendations made	Transport fares in Mali are competitive in WAEMU space	2008/2009	MET	MEIC, MF
	Creation of infrastructures for industry and warehousing	Construction of industrial zones, including 200 hectares for the industrial zone of Bamako-Sénou airport	New industrial zones are constructed and sold	2009	MEIC	MLAFU, MF MEA, MATCL
		Installation of a cold warehouse in Bamako-Sénou airport	The export of perishable products increases by 15% each year	2008/2012	MET	MLAFU, MEIC, MA, MEP
	Facilitation for private	Operationalization of the Investment Promotion Agency	API is operational	2008	MEIC	MET, MA, MEP

	investments	(API)				
	Promotion des NTIC	Improvement of access to mobile telephony and introduction of the Internet in schools, enterprises and administration	80% of the Local Authorities have access to mobile telephony The access rate to the Internet increases	2008/2009	MCNTI	All the Ministries
Train skilled labour to better develop public and private investments	Promotion of vocational training	Creation of vocational training centres in all the regions	500 pupils leave the vocational training centres each year	2008-2012	MEFP	MESSRS
		Adaptation of curricula to market needs	80% of those who leave the training centres find jobs within twelve months following graduation	2009-2012	MEFP	MFPRE
Promote job creation and income generation	Promotion of tourism and handicraft	Implementation of a support programme for tourism and handicraft enterprises	At least 1,500 jobs are created each year in the tourism and handicraft sector	2009	MAT, MC	All the Ministries
		Sensitization of local municipalities to the rehabilitation, renovation and maintenance of tourism sites	The rehabilitation, maintenance and renovation costs of the tourism sites are included in the council budgets	2008/2012	MAT	All the Ministries
		Promotion of new ecotourism areas	The number of eco-tourists increases by 5% each year	2008/2012	MAT	All the Ministries
		Improvement of the economic and professional environment of craftsmen, artists and handicraft vendors	The handicraft products are of better quality and sold in large numbers	2008/2012	MAT	All the Ministries